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# CANADA'S TOP CONTRACTORS

TOPPING OUT WITH PCL

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**AON**

**On-Site**  
CANADA'S CONSTRUCTION MAGAZINE



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Chris McLean



Doug Correa

# WELCOME LETTER

On behalf of Aon, We are proud to continue our sponsorship of *On-site's* Top Contractors issue for the sixth consecutive year. Over the past three years, we have witnessed disruptive events that significantly stressed the global economy: The pandemic and our governments' response of lockdowns, throttling of trade, and forced business closures followed by several stimulus packages disrupted global trade and monetary systems. Adding to a pre-pandemic trade war environment, the increasing prospect of global armed conflict originating in Eastern Europe has boiled over to manifest the most disruptive economic events that the modern world has ever seen.

The sum of the resulting consequences has started to manifest in multiple ways. The just-in-time delivery and global supply chain system is showing structural cracks in its foundation. Central bank induced inflation created price uncertainty and eroded living standards. Rapidly increased interest rates have further aggravated pricing risk and have started to impact budgets. While the labour market has remained strong and infrastructure spending remains robust, slowdowns in some sectors of the economy remain inevitable. The best hope is for a soft-landing however given the current global economic and geo-political environment, clarity is not expected anytime in 2023.

As the world's leading risk advisor and broker to the construction and infrastructure industry, Aon's Global Construction and Infrastructure Group remains committed to helping you navigate through this uncertainty. Our best-in-class Canadian practice is here to support the Canadian construction and infrastructure sector at all levels of the marketplace, bringing the best advice and experience from around the world to help you make better decisions.

## VULNERABILITY THROUGHOUT THE SYSTEM

Despite the underlying stressors, the re-opened world economy is attempting to normalize with commodity prices now similar to those last seen pre-pandemic. However, the disruption of the past three years witnessed high volatility evidenced in supply chain fragility, product shortages and price variability. This created systemic vulnerability and individuals and enterprises are now exposed to increased counter-party risk. High interest rates will cause more pain until price stability is achieved. Project economics, whether private or publicly sponsored, are exposed to the cost of capital and cost uncertainty. Subcontractors and suppliers also need to manage shortages of key supplies and labour, as well as an increased cost of capital and constrained cash flow. It is safe to assume that all of the counter-parties you engage with are themselves exposed to systemic counter-party risk and the ability to fully untangle the opaque web of inter-connected risk is challenging for all participants.

There are several tools available to mitigate counter-party risk, however none are panaceas and they can be sector, transaction and named-peril specific. Risk transfer tools are also only available once the risk has been identified and quantified. Relationships with risk advisors who specialize in and understand your business is of paramount importance, as is investment in counterparty risk assessment and mitigation of customers and suppliers. This will remain a key skill going forward.

## LOOKING FORWARD

While the future is always uncertain, with the right contractual terms, operational practices, data, technology and risk finance solutions, we can help you find opportunities for sustainable growth. We consider it an honour to partner with an industry that serves as a cornerstone of the Canadian economy and our Aon team looks forward to helping your firm — and our industry — remain resilient and well-positioned for the future.

Sincere congratulations to this year's Top Contractors. On behalf of Aon Global Construction and Infrastructure Group Leadership team and colleagues throughout Canada and the world, we thank you for the opportunity to work with you.

**Chris McLean, Managing Director, National Leader, Construction & Infrastructure**  
**Doug Correa, EVP and Specialties Leader Canada**





E.L. SMITH SOLAR FARM  
Edmonton, AB

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# A resilient sector

Although Canada's construction industry seems to be destined to be hit by wave after wave of challenges, its resilience showed few cracks as revenues were on the rise in 2022, as can be seen in this year's Top Contractors list.

Despite inflationary pressures being added to the obstacles to navigate – a list that last year included supply chain tightness, labour concerns, the lingering impacts of the pandemic, and heightened inflation – revenues held steady or were on the rise at the vast majority of companies that took part in our annual voluntary survey of the industry. And the industry added a few more companies to the billion-dollar club in our list of the Top 40 by revenue as well.

Against an economic backdrop that saw inflation hit a 39-year high of 8.1 per cent in June of 2022, every single segment of Canada's construction industry included in the *On-Site* survey had more companies reporting gains than declines in 2022.

Looking ahead, a report from the Royal Institution of Chartered Surveyors (RICS) listed infrastructure as driving the wider construction sector in Canada, and survey respondents were overwhelmingly optimistic about prospects for 2023, especially in non-residential sectors, so it will be interesting to see if the momentum can be maintained as the year progresses, and what our 2024 report will look like.

In the meantime, the team at *On-Site* would like to thank all of the companies that took the time to participate in our annual survey. Your valuable contributions make this research possible and allow us to share trends and insights with our industry. □

## TOP FIVE COMPANIES UNDER 50 EMPLOYEES

Rank	Company	Revenue
1	Fillmore Construction Mgmt.	\$189,000,000
2	Orion Construction	\$112,406,430
3	Clobracon Construction Inc.	\$88,000,000
4	Rosati Construction	\$61,106,051
5	O.N.Site Construction Inc.	\$45,474,380

# TOP 40

Rank	Company	2022 Revenue
1	PCL Construction	\$7,900,000,000
2	EllisDon Corporation	\$5,437,326,000
3	Ledcor Group of Companies	\$5,000,000,000
4	Aecon Group Inc.	\$4,620,800,000
5	Pomerleau	\$4,470,000,000
6	Kiewit Canada Group Inc.	\$4,290,000,000
7	Graham Construction	\$3,600,000,000
8	Flatiron	\$2,631,286,779
9	Vinci	\$2,896,710,000
10	Bird Construction Inc.	\$2,377,500,000
11	Flynn	\$1,438,208,718
12	EBC inc.	\$1,160,000,000
13	North American Construction Group	\$1,100,000,000
14	Broccolini Construction Inc	\$1,066,800,000
15	Michels Canada Co.	\$961,279,448
16	Magil Construction	\$846,000,000
17	Reliance Construction of Canada Ltée.	\$740,000,000
18	Clark Builders	\$715,000,000
19	Taggart Group of Companies	\$672,000,000
20	Chandos Construction	\$632,000,000
21	FLINT Corp.	\$604,673,000
22	Acciona Infrastructure Canada Inc.	\$566,204,000
23	Maple Reinders	\$550,000,000
24	NorLand Limited	\$451,958,947
25	On Side Restoration Services Ltd.	\$434,741,053
26	Strike Group	\$430,100,000
27	Matheson Constructors	\$390,000,000
28	FWS	\$342,500,000
29	Buttcon Ltd.	\$325,000,000
30	Leeswood Construction	\$300,000,000
31	Barnard Constructors of Canada, LP	\$265,600,000
32	Cdn Turner Construction Company	\$245,000,000
33	Delnor Construction Ltd.	\$240,600,000
34	Dawson Wallace Construction Ltd.	\$237,000,000
35	Keller North America	\$203,000,000
36	Infracon Construction Group	\$194,000,000
37	Gillam Group	\$192,000,000
38	Fillmore Construction Management Inc	\$189,000,000
39	Urban One Builders	\$188,000,000
40	Percon Construction Inc	\$185,000,000

Based on responses to research conducted by On-Site, as well as publicly available data. Some contractors chose not to participate in this research.



# Pomerleau is All About Its People

There is no secret recipe behind Pomerleau's success. Rather, the foundation of the company's achievements lies in plain sight: on-site and in the office. From project managers to BIM coordinators to environmental specialists, the expertise that Pomerleau exudes is thanks to the employees behind its projects. With people at the centre of everything it does, Pomerleau is building a community of construction experts. Read more about some of them:



## **ALI SEPEHRY: INTERN**

Ali Sepehry, an intern at Pomerleau, pursued a career in civil engineering because he wanted to better understand how our world is built. He was placed on the Golden Ears Forcemain and River Crossing project in Vancouver, where he quickly learned that the team was there to support him. Since he joined the project during its early stages, Ali was able to see the technical background work that goes into delivering a project. "I quickly learned that there is no shortage of work to take on in any project. Pomerleau strives to complete projects that allow for a great deal of innovation, ensuring low costs through unique methods and designs that don't compromise quality," said Ali.

When Ali first applied to intern at Pomerleau, he intended to stay on the project for four months, however, he quickly found that there is so much to learn on a construction site, so he extended his contract. For him, the one constant across all of Pomerleau's projects is its people. "I don't think I would have developed any of my skills nearly as fast had I not been working with such a great team that both taught and trusted me with responsibility. The project I was working on incorporated many different scopes of work. That, combined with the phenomenal team, led me to change my mind and stay on the project for twelve months instead. They don't teach you about project satisfaction in school, but seeing that pipeline come out the other side of the Fraser River was satisfying beyond belief," said Ali.



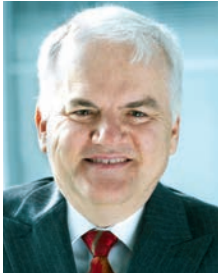




## **CHEYENNE COULTON: HEALTH AND SAFETY ADVISOR**

Cheyenne Coulton is a Health and Safety Advisor. She is working on the Cape Breton Regional Hospital (CBRH) project, a joint venture between Pomerleau and Lindsay Construction. She has worked on many projects since starting at Pomerleau and has learned new skills from each one, but the CBRH project holds great significance in her career. "There are interesting stories from every project, however, being at the CBRH is an absolute privilege. This project is incredibly important not only to the nearby communities, but to all of Cape Breton. It aligns well with Pomerleau's value of love, which is my favourite," said Cheyenne. In 2019 she won an award at Pomerleau that recognized the love she puts into her work.

Cheyenne also won Construction Safety Nova Scotia's, Women and Safety Leadership award in 2023 for exemplifying the highest standards in safety leadership and going above and beyond to create change. "Change would not happen without the participation and buy-in from others. Pomerleau is recognized as one of Canada's top employers, and they have never lost the importance of family. This is how I feel about my colleagues. They are my family," said Cheyenne.



## **MICHEL LEBLANC: PROJECT DIRECTOR**

Michel Leblanc is a Project Director for Pomerleau Capital, the company's investment and financial subsidiary. The subsidiary works to develop and invest in projects of socio-economic significance. Michel is responsible for overseeing all aspects of a project and facilitating fruitful partnerships. He is grateful to be working on the future Vaudreuil-Soulanges Hospital (VHS) project, which is Pomerleau's largest project to date. Michel models his work after Pomerleau's values, spirit and commitment. "Pomerleau stands out for its commitment to innovation and the use of new technologies in its projects. The company is constantly exploring new construction methods, such as modular construction and virtual reality, to improve efficiency, quality and the sustainability of its practices," said Michel.





# RISING TO THE TOP

Even the addition of inflationary pressure to the list of ongoing challenges could not keep Canada's construction sector down in 2022.

BY ADAM FREILL

**R**evenues were on the rise in 2022 for Canada's Top Contractors. A quick look at the year's Top 40 firms in Canada, as compiled by the staff at *On-Site* magazine, is a good illustration of the increase in spending experienced across much of the industry.

A large majority of companies that participated in our annual survey reported stable or rising revenues on the year, listing similar expectations for 2023. That should

not surprise anyone who has been following industry reports that point to the strength and resiliency that exists in Canada's construction sector.

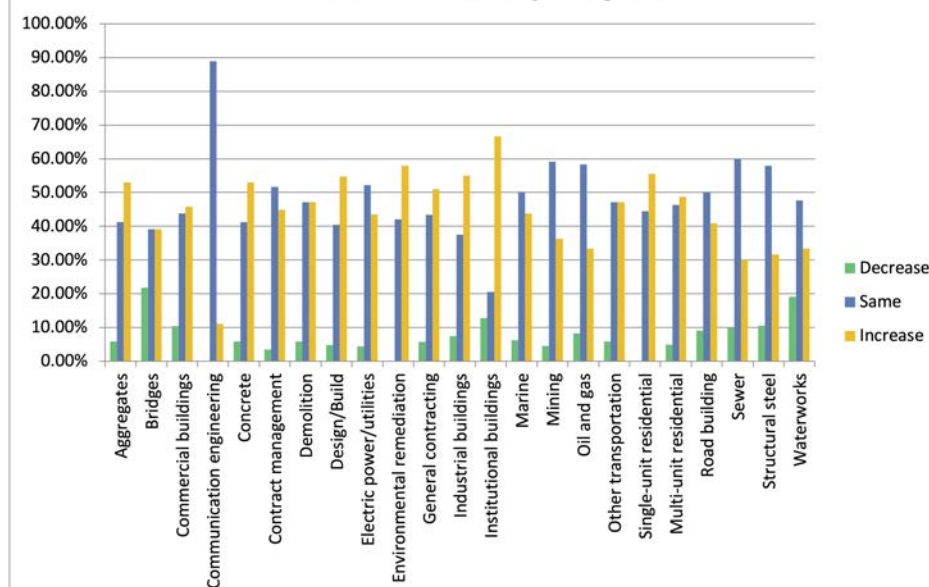
"Large infrastructure projects and government spending in massive healthcare and transportation projects across Canada had a positive impact on many large contractor revenues in 2022, which is a trend we will see continue into 2023," says Mike Wieninger, COO of Canadian opera-

tions at PCL Construction.

In addition to the billions of dollars committed to large institutional and infrastructure projects by provincial governments throughout the country, Statistics Canada reported that there were more non-residential building permits issued last year than in 2021, and that construction costs were significantly higher on a year-over-year basis – a recipe that usually results in rising revenues.



## 2022 Revenues by Segment



“Much of the growth we experienced in 2022 was related to pent-up demand for construction services and an overall strong North American economy,” states Bill Ferreira, executive director at Build-Force Canada. “Investment levels grew in almost every sector of construction, with particularly strong gains in institutional and government building and heavy civil work related to transportation projects.”

Looking ahead, while there are a few challenged segments of the industry, such as residential construction, the overall prognosis is one of stability and growth, with heavy construction helping lead the way. For example, in its latest *Canadian Construction Monitor*, the Royal Institution of Chartered Surveyors (RICS) stated that “infrastructure activity is set to remain strong over the next year.”

And the desire for more is pressing. A survey commissioned by Procore Technologies earlier this year indicated that more than 90 per cent of Canadians agreed that there is an urgent need to build more or update current infrastructure over the next two years.

While the elevated pricing experienced as a result of pandemic-influenced supply chain constraints and rising demand have started to moderate for some materials, labour costs and lending rates are on the

rise, so there is an expectation by some analysts for 2023 to be a similar ride to what was experienced in 2022, but with an adjusted list of challenges, which includes worries of a possible recession.

“The best term to describe the last two years in the construction industry would be ‘turbulent,’” sums up Cameron Archer, director of sales and marketing at Orion Construction. “Orion Construction and the greater industry faced immense challenges with unprecedented escalating material costs.” His company, like most others in the survey, was able to navigate the year to post higher revenues than a year earlier, but he and others in the industry tempered forecast expectations with acknowledgements of the

ever-present need to be on the lookout for ways to gain efficiencies and competitive advantages as they navigate higher lending rates and other economic influences.

“Despite the lifting of most mask mandates in 2022, material prices were higher than in 2021, with significant volatility in the pricing of many construction inputs, material and commodities,” states PCL’s Wieninger, explaining that production capacity and supply chains started to normalize into this year, although he pointed to the going concern of inflation. “Rising interest rates and fear of a resulting global recession have had a cooling effect on demand in many sectors of the global economy.”

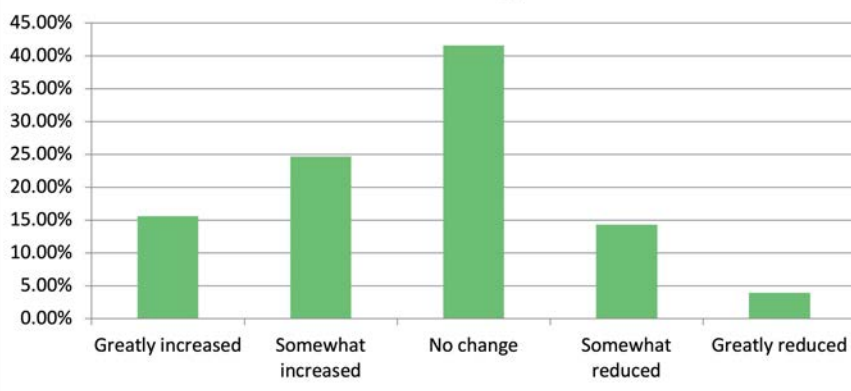
That could result in some adjustment to forecasts as the current year progresses.

“We expect non-residential construction activity across Canada to moderate slightly as a number of significant projects begin winding down,” says Ferreira, adding that “activity should remain well above pre-pandemic levels and is expected to remain so throughout the decade.”

Inflationary worries and availability of labour appear to be leading causes of stress for the sector.

“It’s no secret that inflation has caused all types of stress across the construction industry,” says Archer. “Looking specifically at light industrial construction, we have seen an air of enhanced caution in all phases of the process.” Despite the

## How would you rate your concern about the risk of contracts being cancelled compared to 12 months ago?





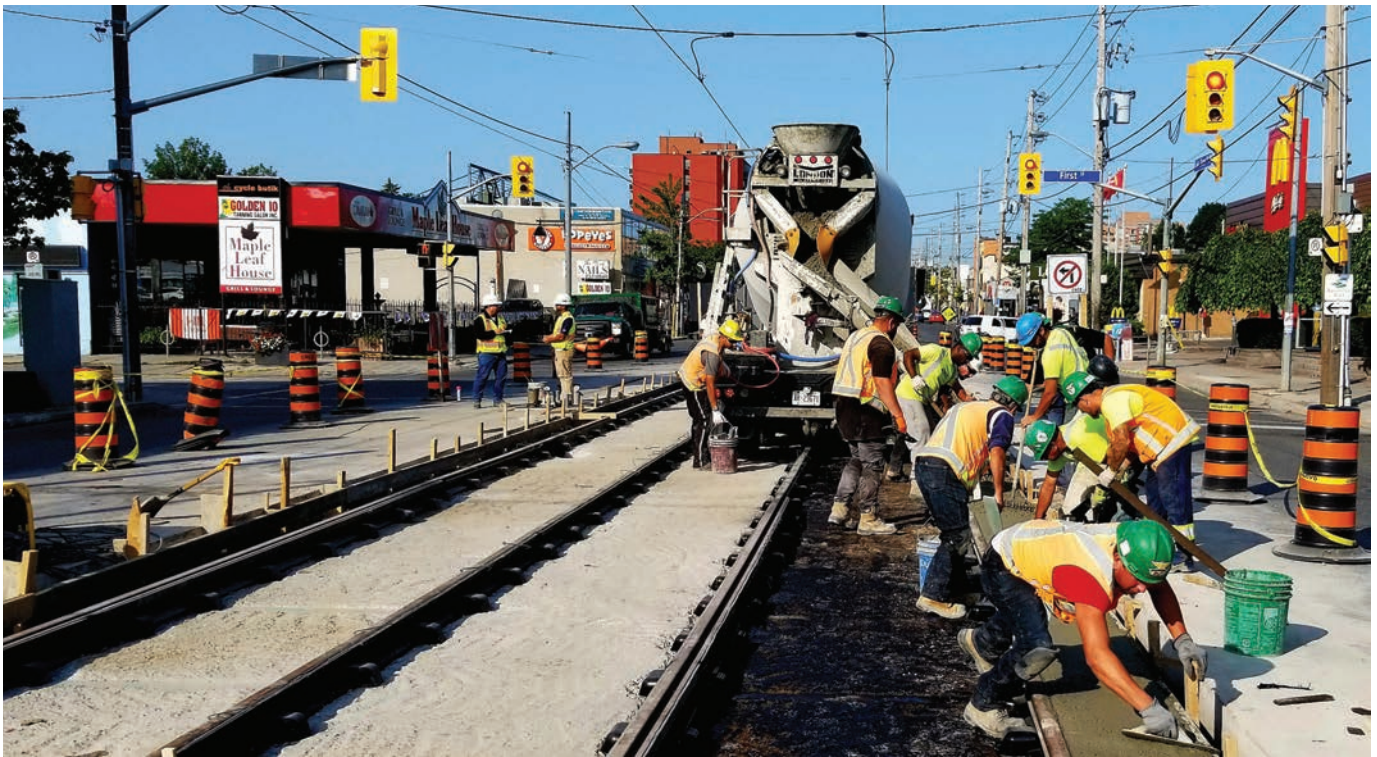


PHOTO COURTESY OF CRCE CONSTRUCTION

concerns, increased interest in distribution centres and low inventories in the light industrial segment have made it a growing segment for his company; and a marked contrast to what some are experiencing in the residential sector.

“Multi-unit condominium projects were particularly hard hit as they require unit selling prices to be established before construction and lending costs can be fully understood,” explains Wieninger. “This is very problematic with the need for new housing in high demand.”

Even projects that are on solid financial ground are facing challenges, however, as the impacts of a tight labour market and rising labour costs continue.

“The availability of labour has been the greatest strain on the industry, causing contractors and their work crews to become creative with scheduling in order to overcome supply chain issues,” says Ferreira.

“These impending economic trends underscore how badly the construction industry needs to find ways to reduce waste and build with greater efficiency,” explains Kris Lengieza, vice-president of global partnerships and alliances at Procore Technologies, Inc.

These new ways include the move to

automate certain tasks, such as the filing of reports, procurement and scheduling.

“The pandemic really brought to light the need for general contractors who weren’t using construction management software to start using it as soon as possible,” says Lengieza.

“Significant interest and investment by technology companies entering the space over the last five years has created tremendous opportunity,” says Wieninger. “Specifically, automating workflows and being able to digitize a jobsite give those contractors investing in the space both an efficiency and quality advantage because they can leverage information in real time both for themselves and sub-trades.”

With interest in technology solutions gaining speed, not every company will be as prepared to embrace the new tools as some of the larger firms, however.

“Most of Canada’s construction industry is made up of small and even micro-businesses that don’t have nearly the same volume of financial and human resources. Change will be slower to come among these companies,” suggests Ferreira.

But the entry points to the use of construction apps and software are becoming

more and more simplified, which may help companies that don’t have dedicated digital construction people or teams.

“Technology is now at a tipping point of fundamentally changing the efficiency in which construction is performed. Not adopting new technologies in such a world effectively means choosing to be left behind, and in the not-so-long-term that would mean risking the business,” advises Aviv Leibovici, CPO and co-founder of Builddots.

In addition to simplifying the sharing of documents and reducing duplication in the flow of key reports, technology is fast becoming a way to sort through the massive amounts of data generated on many of today’s build sites.

“Artificial intelligence in general, and generative AI more specifically, will likely transform our ability to analyze and utilize construction site-generated data,” explains Wieninger.

“Most construction companies have mountains of data that is not being analyzed in any way. Documents, schedules, images – all can be analyzed to produce critical business insights,” adds Leibovici. “AI is the key to all this because it is too much data to digest manually.”





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“AI has the potential to sift through reams of unstructured data and decode the dark and unconnected data that exists in much of the construction industry,” says Wieninger. “The journey ahead is exciting.”

“As we are seeing more interest in AI, drones and 3D modelling, I anticipate a greater emphasis on the use of data for predictive analytics – taking advantage of the vast amount of data produced during a project to gain insights,” says Lengieza. “We’re going to see more data-driven decision-making in the future, and that will happen in every phase of a construction project.”

The rising interest in, and use of, technology may also help the industry attract the next wave of workers.

“Since all industries are experiencing this demographic challenge at the same time, the competition for younger workers will be intense,” says Ferreira. “Construction

companies will need to distinguish themselves from not only their competitors, but also from companies in other industries.”

Procore and other industry suppliers are working with schools across Canada to assist with the rapid adoption of technology, and to attract students into construction-related post-secondary programs of study.

“Procore donates our products and our training to construction programs at 11 Canadian schools, including George Brown College, Centennial College, Humber College, Southern Alberta Institute of Technology (SAIT),” says Lengieza, adding that the company has plans to expand their offer to construction management programs at other Canadian colleges and universities as well.

While technology will help, the key to climbing higher, says Wieninger, is its people. “Focus on people as the company’s most valuable asset. There are elements

within a company that will always change, but people are the foundation and heart of an organization,” he explains.

It’s a belief echoed by Orion Construction’s Archer. “We know we are only as good as the people we surround ourselves with,” he says. “Supporting everyone’s growth goals and education to be the best in their fields has been our primary focus.”

That’s a formula that will help drive new growth as the current year unfolds and the industry navigates ongoing adjustments in the supply chain, labour pool, financials, and more.

“Faced with unprecedented challenges over the last five years, our industry continues to show remarkable resilience. Globally, construction is leading the way to economic recovery,” says Lengieza. “By 2030, global construction is expected to grow by 42 per cent. There’s no doubt, we’re in a time of great opportunity.” □

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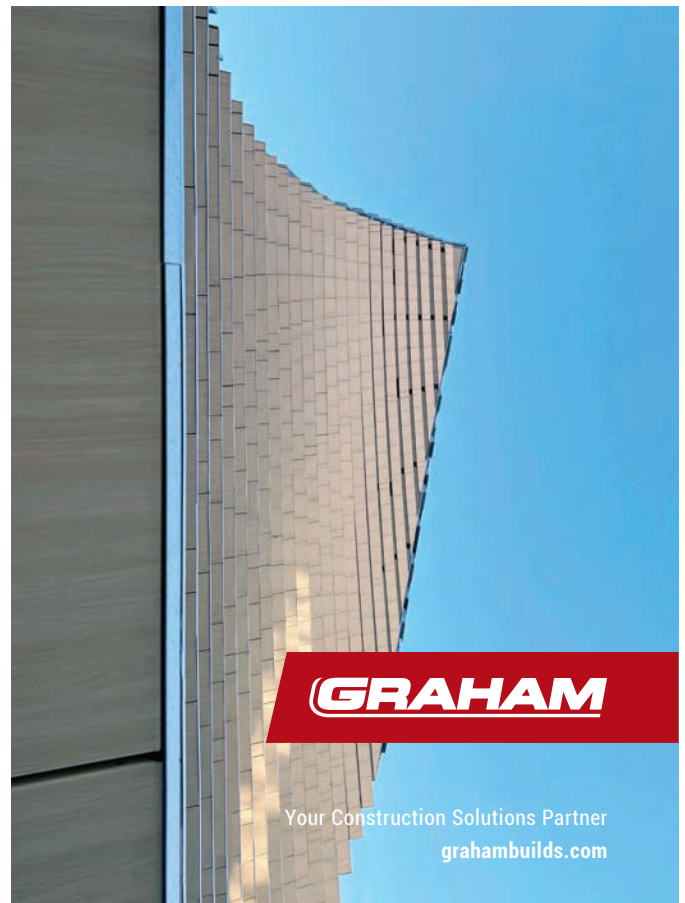
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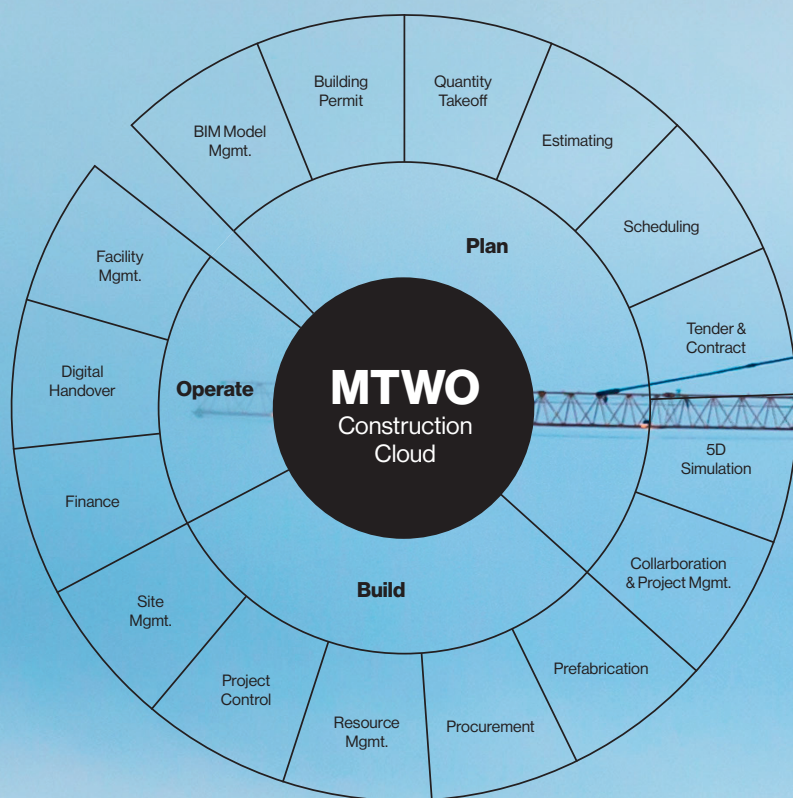


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# NURTURING COLLABORATIVE RELATIONSHIPS: THE FOUNDATION OF SUCCESS

Top 5 Under 50 contractor Fillmore Construction Management Inc. is building enduring success by prioritizing collaborative relationships, fostering customer loyalty, and delivering exceptional service.

BY ADAM FREILL

A family- and employee-owned construction company with diverse service offerings within Western Canada, Fillmore Construction Management Inc. attributes its growth over the past 30 years to a family-style, client-centric focus that its employees deliver from all areas of the company.

“Our family-focused way of doing business is centred around our people, giving back to the community, and engaging with repeat long-term clients,” explains Chris Fillmore, the company’s president. “The company is purposefully structured around these concepts with a focus on delivering value instead of a focus on volume growth.”

The team has been prominent in the MS Bike Tour for 15 years, raising well over \$100,000 annually for this great cause and raising more than \$1.5 million to-date for the MS Society of Canada.

## PUTTING THE CLIENT FIRST

Although revenue totals are secondary to client satisfaction, the company’s abilities to deliver value and to be a trustworthy building partner to its clients are driving Fillmore Construction to new heights, including to the top of *On-Site’s* 2023 list of Top Contractors with under 50 employees. The company delivers projects in



**Top, from left:** Gary Maidens, corporate health, safety and environment manager; Jeff Fillmore, vice-president; Chris Fillmore, president; Cindy Martel, vice-president, finance; Brian Barbeau, vice-president, field operations; Ainsley Fitzgerald, HR business partner; Brian Drew, vice-president, project operations; and James Behnke, business and project development manager.  
**Right:** Aspen Heights Retirement Residence.

Edmonton, Calgary, the Okanagan Valley, and pretty much anywhere that its customers request its experience and expertise, including projects throughout B.C., the Prairies and into Canada’s North.



“Our growth is very organic,” says Chris. “Our clients take us all over Western Canada.”

He adds that some of its best advertisements are signs on jobsites that have

PHOTOS COURTESY OF FILLMORE CONSTRUCTION MANAGEMENT INC.



gone well and finished on time, explaining that successful projects tend to lead to recommendations from clients and suppliers, as well as interest from new potential customers.

Fillmore Construction, which operates primarily as a general contractor delivering complex projects in the commercial, light-industrial, multi-family and mixed-use segments, got its start in Edmonton in 1991 when Brent Fillmore, at the time already a veteran of the construction industry, decided to start a business that would leverage relationships and a high degree of service to forge its success in the construction sector.

"Brent knew the key to success was based on relationships and bringing repeated value to them," explains Chris. "Brent was dedicated to the idea that you didn't need to have hundreds of clients and instead would focus on ensuring a smaller pool of clients was given the best service possible."

Those values have been carried forward through the leadership of the company's current president, who joined in 1999 as a student, moving up from project coordinator through project manager, and then vice-president before being promoted to president in 2016. Since becoming president, Chris has grown the company patiently but continually from \$100 million to \$189 million in seven years.

"This growth is on the back of our amazing long-term clients as well as a short list of exceptional new clients," he says.

## A COMPANY OF OWNERS

In 2019, the company opened itself up to allow employee ownership, a move that he says has helped drive engagement and retention of its employees, who are also now owners in the firm. Having a high level of employee engagement makes a huge difference when navigating sizable projects for several major national retailers, as well as more regional and local clients who know they can count on Fillmore to provide a collaborative and engaged approach to their projects.

Fillmore teams can currently be found on such sites as Ever Square, a \$42 million

commercial development in Edmonton, the 74,000-square-foot GoodLeaf indoor vertical farming facility in Calgary, and a \$22 million Mercedes-Benz Dealership in Kelowna, B.C.

"The Ever Square commercial development is basically 'Broadway' in Edmonton, between busy Gateway Boulevard and Calgary Trail," says Chris. "Everybody in the city sees it as it's one of the only tower cranes in the city right now. That's also where our new office is going to be located; on the 4th floor of the main office tower."

## EFFICIENT, STRATEGIC PERFORMANCE

Doing almost \$190 million in revenue with a team of just under 50 requires some strategic efficiency, which is fostered by the Fillmore desire to be a consultative partner in a project.

"We utilize Lean construction practices and approaches like those in IPD arrangements without the heavy resource allocation, cumbersome and financial costs implicated with those processes, passing on these savings and increased value to our clients," he states.

As projects are planned, the company is also strategic with who it puts in charge on each site, aiming to align a project's needs with project managers experienced in that market or type of structure.

"We match project complexities, experience, personalities and other metrics to ensure we have the right team for every project" he says. "We then support these skilled assets with the resources and technical backing to succeed. Having this support from the top down locally and throughout all project phases provides the support needed to have successful outcomes."

Having an engineer at the helm, and experienced personnel available at all levels of the company, also helps with the company's aim to be the one their clients turn to again and again.

"We are collaborative problem solvers. We have eyes on the design, execution planning, sequencing, scheduling, execution, and commissioning by our experienced team," says Chris, adding that honest, transparent conversations about any

# TOP FIVE UNDER 50 EMPLOYEES

1

## FILLMORE CONSTRUCTION MANAGEMENT INC.

Headquarters: Edmonton, Alta.  
2022 Revenue: \$189,000,000  
[www.fillmoreconstruction.com](http://www.fillmoreconstruction.com)

2

## ORION CONSTRUCTION

Headquarters: Langley, B.C.  
2022 Revenue: \$112,406,430  
[www.orionconstruction.ca](http://www.orionconstruction.ca)

3

## CLOBRACON CONSTRUCTION INC.

Headquarters: St-Laurent, Que.  
2022 Revenue: \$88,000,000  
[www.clobracon.com](http://www.clobracon.com)

4

## ROSATI CONSTRUCTION

Headquarters: Windsor, Ont.  
2022 Revenue: \$61,106,051  
[www.rosatigroup.com](http://www.rosatigroup.com)

5

## O.N.SITE CONSTRUCTION INC.

Headquarters: Oakville, Ont.  
2022 Revenue: \$45,474,380  
[www.onsiteconstruction.ca](http://www.onsiteconstruction.ca)

wrinkles with a plan is critical.

"It is important in construction to ensure the client knows what to expect right from the beginning, or when things come up, so effective solutions can be arrived at. We work with all parties collaboratively on solutions, which build relationships and drive success," he says. "Our reputation is based on fair, honest and transparent dealings with all members of the project. We focus on bringing significant value to clients, so they want to come back to us for their next projects." □



## A

### Acciona Infrastructure Canada Inc.

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Mississauga, ON  
L4W 0C6  
T: 905-510-6026  
www.acciona.ca  
B,H

### Aecon Group Inc.

20 Carlson Court, Suite 105  
Toronto, ON  
M9W 7K6  
T: 416-297 2600  
www.aecon.com  
B,J,K,T,W,Z

### Associated Equities Ltd

1257-5328 Calgary Trail S  
Edmonton, AB  
T6H 5J4  
T: 780-446-8685

### Avondale Construction Ltd

49 Hobsons Lake Drive  
Halifax, Nova Scotia  
B3S 0E4  
T: 902-478-6800  
www.avondaleconstruction.com  
C,H,M,O,V

## B

### Barnard Constructors of Canada, LP

546 Sovereign Rd - Unit A  
London, ON  
N5V 4K5  
T: 647-919-5094  
www.barnard-inc.com  
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M3A 1B2  
T: 416-444-0200  
www.baycrestgc.com  
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### Bird Construction Inc.

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Calgary, AB  
T3E 6L1  
T: 403-685-7777  
www.bird.ca  
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### Bockstael Construction Ltd

200-100 Paquin Rd  
Winnipeg, MB  
R2J 3V4  
T: 204-233-7135  
www.bockstael.com  
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### Broccolini Construction Inc

16766 Transcanada, Suite 500  
Montreal, QC  
H9H 4M7  
T: 514-737-0076  
www.broccolini.com  
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### Buttcon

300-6240 Highway 7  
Woodbridge, ON  
L4H 4G3  
T: 905-907-4242  
www.buttcon.com  
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## C

### Camp Forming Ltd.

71 Creditstone Rd  
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L4K 1N3  
T: 416-745-8680  
www.campforming.com  
A,C,E

### Canadian Turner Construction Company Ltd.

510 Seymour St  
Vancouver, BC  
V6B 3J5  
T: 604-626-3865  
www.turnerconstruction.com  
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### CastleRidge Concrete Inc

2985 County Rd 25  
Castleton, ON  
K0K 1M0  
T: 905-344-7711

### CGI Constructors

500 Watline Ave  
Mississauga, ON  
L4Z 2Z1  
T: 905-564-6565  
www.cgigc.com  
C,O

### Chandos Construction

9604 20 Ave NW  
Edmonton, AB  
T6N 1G1  
T: 780-910-5561  
www.chandos.com  
B,C,E,H,M,O,V,Z

### Chase Contracting Ltd

5759 186A St  
Surrey, BC  
V3S 7N2  
T: 778-919-2499  
www.chasecontractingltd.com  
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- A Aggregates
- B Bridges
- C Commercial Buildings
- D Communication Engineering
- E Concrete
- F Contract Management
- G Demolition
- H Design/Build
- J Electric Power/Utilities
- K Environmental Remediation
- M General Contracting
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- O Institutional Buildings
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- R Mining-Related
- S Oil and Gas-Related
- T Other Transportation Construction
- U Residential Houses
- V Residential Multi-Unit
- W Roadbuilding
- X Sewer
- Y Structural Steel
- Z Waterworks

### Clark Builders

800, 5555 Calgary Trail NW  
Edmonton, AB  
T6H 5P9  
T: 780-278-6737  
www.clarkbuilders.com  
C,E,G,H,M,N,O,R,S,V,Z

### Clobracon Construction Inc.

2535 Halpern, Suite 1  
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T: 514-731-0035  
www.clobracon.com  
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### Custom Blacktop Co.

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T: 604-291-7545  
www.customblacktop.com  
A,E,W

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### Dawson Wallace Construction Ltd.

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T6B 2N1  
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www.dawsonwallace.com  
F,M,N



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3609-74 Ave  
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www.delnor.ca  
C,H,M,O,V

**DiCocco Contractors**

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Sarnia, ON  
N0N 1H0  
T: 519-344-8446  
www.dicocco.ca

**Dineen Construction (2017) Corporation**

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M9W 1L9  
T: 416-675-7676  
www.dineen.com

**E****EBC inc.**

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L'Ancienne-Lorette, QC  
G2E 4M7  
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www.ebcinc.com  
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www.ebsgeo.com

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B,W

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www.etroconstruction.com  
C,M,O,V

**F****Fillmore Construction Management Inc**

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C,F,H,M,O,V

**Flatiron**

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T2P 2V7  
T: 403-669-8241  
www.flintcorp.com  
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**Fluor Driver**

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T6X 0B3  
T: 877-314-8435  
www.fdiindustrial.com  
F,J,M,N,R,S

**Flynn Group of Companies**

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T: 905-671-3971  
flynncompanies.com

**Fortis Construction Group Inc.**

416 Advanced Blvd  
Tecumseh, ON  
N8N 5G8  
T: 519-419-7828  
www.fortisgroup.ca  
C,F,M,O,V

**FWS**

275 Commerce Dr.  
Winnipeg, MB  
R3P 1B3  
T: 204-487-2500  
www.fwsgroup.com  
A,H,M,R,S,Y

**G****Gillam Group**

36 Northline Rd, Unit 3  
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M4B 3E2  
T: 416-486-6776  
www.gillamgroup.com  
C,H,M,N,O,V

**Graham Construction**

10840 27 St SE  
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T2Z 3R6  
T: 403-570-5106  
www.grahambuilds.com  
A,B,H,J,N,O,R,S,T,V,W,Z

**Grascan Construction Ltd**

61 Steinway Blvd  
Etobicoke, ON  
M9W 6H6  
T: 416-644-8858  
www.grascan.com  
B,H,W

**I****Infracon Construction Group**

Unit L, 954 Laval Cres  
Kamloops, BC  
V2C 5P5  
T: 250-374-4551  
www.infracon.com  
A,B,C,J,K,N,O,R,S,T,W,X,Z

**Ira McDonald Construction Ltd.**

67 Frid St, Unit 16  
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L8P 4M3  
T: 905-297-4653  
www.iramcdonald.com  
C,H,M,N,O,V

**J****JR Certus Construction Co. Ltd.**

81 Zenway Blvd., Unit #3 Second Floor  
Vaughan, ON  
L4H 0S5  
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www.jrcertus.com  
C,F,M,O,V

**K****Keller North America**

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L7J 1W9  
T: 647-417-0115  
www.keller-na.com  
B,C,N,O,R,S,V

**Kiewit Canada Group Inc.**

200-10333 Southport Rd, SW  
Calgary, AB  
T2W 3X6  
T: 403-693-8701  
www.kiewit.com  
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T: 250-381-6331  
www.kineticconstruction.com  
C,H,M,V

## Krawford Construction Company Inc.

8055 Argyll Rd NW  
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T: 780-436-4381  
www.krawford.com

L

## Lanca Contracting Limited

35 Bury Court  
Brantford, ON  
N3A 0A9  
T: 519-756-1880  
www.lanca.com

## Ledcor Group of Companies

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V6E 2E9  
T: 604-681-7500  
www.ledcor.com  
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## Leeswood Construction

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Mississauga, ON  
L5N 5N1  
T: 416-309-4482  
www.leeswood.ca  
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## Leroy Construction

100 Development Drive  
Blind River, ON  
P0R 1B0  
T: 705-356-1015  
www.leroyconstruction.ca  
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## Luxton Construction Inc

Unit 103A, 8275 92 St  
Delta, BC  
V4G 0A4  
T: 604-676-0065  
www.luxtonconstruction.ca

M

## M Builds

955 Cobalt Cr.  
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T: 807-473-4055  
www.mbuilds.ca  
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## M.D. Steele Construction Ltd.

Unit 26 - 1051 Kapelus Drive  
West St. Paul, MB  
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T: 204-488-7070  
www.mdsteele.mb.ca

## Magil Construction

2000 Argentia Rd  
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Mississauga, ON  
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T: 416-779-9670  
www.magil.com  
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## Maple Reinders

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## Reliance Construction of Canada Ltée.

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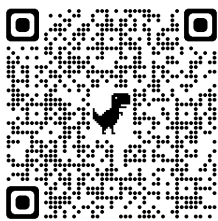
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| <input type="checkbox"/> Paving Equipment       | <input type="checkbox"/> Compressors       |
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